

18 December 1980

MEMORANDUM FOR THE RECORD

25X1 FROM: [ ]

SUBJECT: Minutes of PAO Review of "Outputs Census" Prospectus

25X1 1. [ ] (AD/PAO), [ ] (PAO), [ ] (DSG) and [ ] (PAO) met in A. Halenbeck's (D/PAO) office at 2:45 pm on 15 December 1980 to review the prospectus (Iteration #4) for a PAO "Outputs Census." 25X1

25X1 2. [ ] said that he believed the methodological issues were basically the same as those which had been noted in the 10 June 1980 study plan:

- a. Defining what, for the purposes of the study, constitutes an intelligence "output", and
- b. Determining the organizational specificity (level) to be assigned supply and consumption nodes in the network to be analyzed.

3. It was agreed that the definition of "outputs" should be kept comprehensive, as stated in the prospectus to include all printed and photographic materials, from brief information reports to thick studies, whatever the form of dissemination. Briefings will also be addressed, but treated separately. Concerning nodal specificity, it was agreed to seek data to at least the third organizational tier (e.g., CIA-NFAC-OER, or DIA-DB-DB-3), and in some cases, the fourth.

25X1 4. [ ] stressed the importance of being able to identify the geotopical orientation of intelligence flows, to support such efforts as the "Third World" study. Everyone agreed that this was indeed one of the most important characteristics to be sought, but both [ ] held reservations about how thoroughly it would turn out to have been recorded in various program data bases. [ ] observed that regional orientation would, in many cases, fall out from knowing the organization origin (because many suppliers are organized along regional lines at the division or branch levels). While it was agreed that geotopical characterizations would be diligently sought, it was recognized that our ability to do this would ultimately depend on what we found in the program data bases. 25X1

SUBJECT: Minutes of PAO Review of "Outputs Census" Prospectus

25X1

5. [ ] stressed the need to initiate program contact as soon as possible. Two approaches were discussed: the first was starting with informal working level contacts to broach the idea of the study and build early involvement by the people in the programs who must provide the needed data; the second starting with a "diplomatic" invitation from [ ] to the program managers requesting they designate points of contact. It was decided to do both: initiate informal contacts where that was feasible (i.e., [ ] [ ] at NFAC), while preparing a draft invitation for J. Koehler's consideration.

25X1

25X1

25X1

25X1



Distribution:

25X1

